Corp. Office: Shree Laxmi Woolen Mills Estate, 2nd Floor, R.R. Hosiery, Off Dr. E. Moses Rd. Mahalaxmi, Mumbai - 400 011

Tel: (022) 3001 6600 Fax : (022) 3001 6601 CIN No. : L17100MH1905PLC000200

National Stock Exchange of India Limited.

"Exchange Plaza", Bandra Kurla Complex,

Date: June 01, 2022

To,

BSE Limited.

Phiroze Jeejeebhoy Towers, Dalal Street, Fort, Mumbai – 400001

(Security code: 503100) (Symbol: PHOENIXLTD)

Dear Sir/Madam,

Bandra (E),Mumbai – 400051

<u>Sub: - Intimation of Schedule of Institutional Investor Meetings- Regulation 30(6) of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015</u>

Pursuant to Regulation 30(6) read with Para A of Part A of Schedule III of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, ("Listing Regulations"), we wish to inform you that the Company will be participating in the following Investor Interactions through audio and video arrangements or in-person meetings:

| Sr. No | Particulars | Organized By | Day and Date |
|--------|--|------------------|---------------------------------------|
| 1 | Trinity India Conference | B&K Securities | Thursday, 2 nd June 2022 |
| 2 | Morgan Stanley Virtual India Summit | Morgan Stanley | Tuesday, 7 th June 2022 |
| 3 | Motilal Oswal Ideation Conference | Motilal Oswal | Thursday, 9 th June 2022 |
| 4 | India Real Estate Forum | Kotak Securities | Wednesday, 29 th June 2022 |

Note: Above details are subject to change. Changes may happen due to exigencies on the part of Investors/Company.

Please find enclosed herewith the corporate presentation of the company that will be discussed with investors during these meetings.

This intimation is also being uploaded on the Company's website at https://www.thephoenixmills.com/investors in compliance with regulation 46(2) of the Listing Regulations.

We request you to take the above information on record.

Thanking You,

Yours Faithfully,

For The Phoenix Mills Limited

Gajendra Mewara Company Secretary

Regd. Office: The Phoenix Mills Ltd., 462 Senapati Bapat Marg, Lower Parel, Mumbai 400 013. Tel: (022) 2496 4307 / 8 / 9 Fax: (022) 2493 8388 E-mail: info@thephoenixmills.com www.thephoenixmills.com

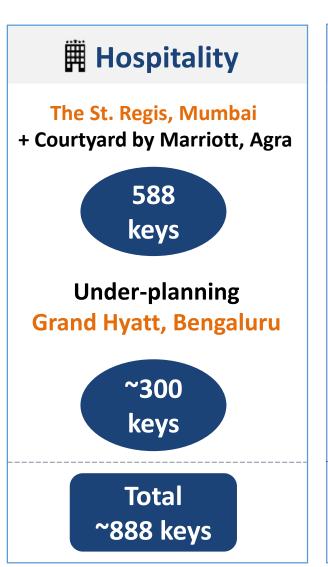


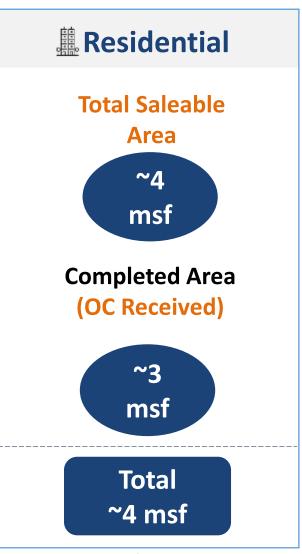


Diversified portfolio across asset class







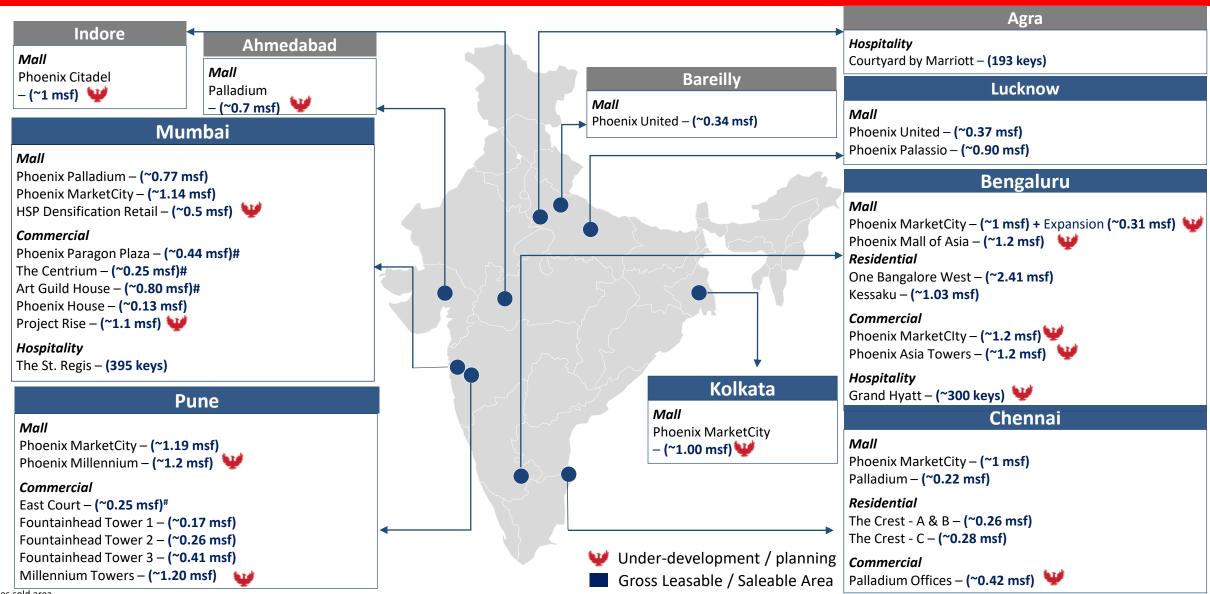


Note: Under development and under planning assets are subject to change and carry risks of planning, approvals, execution and market conditions which may be beyond the control of the Company. GLA is an estimate based on current plans and market/company norms and is subject to change based on changes in development plans and tenant negotiations.

Grand Hyatt term sheet executed, definitive documentation underway. Data as on 31st March 2022



Portfolio in India's top cities



Includes sold area



Developer of India's Iconic Mixed Use Developments















Gross Leasable Area (GLA mix) in Retail and Commercial



Robust growth trajectory to solidify leadership position in mixed use developments in India



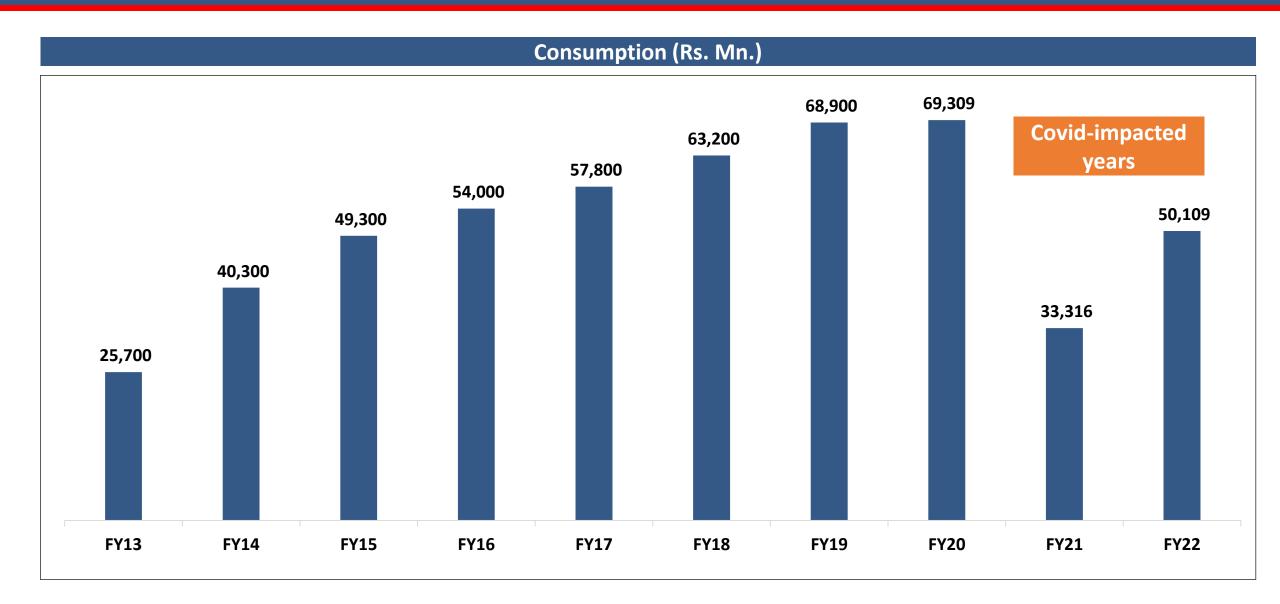
Business Update

Business Performance Financial Results Annexure



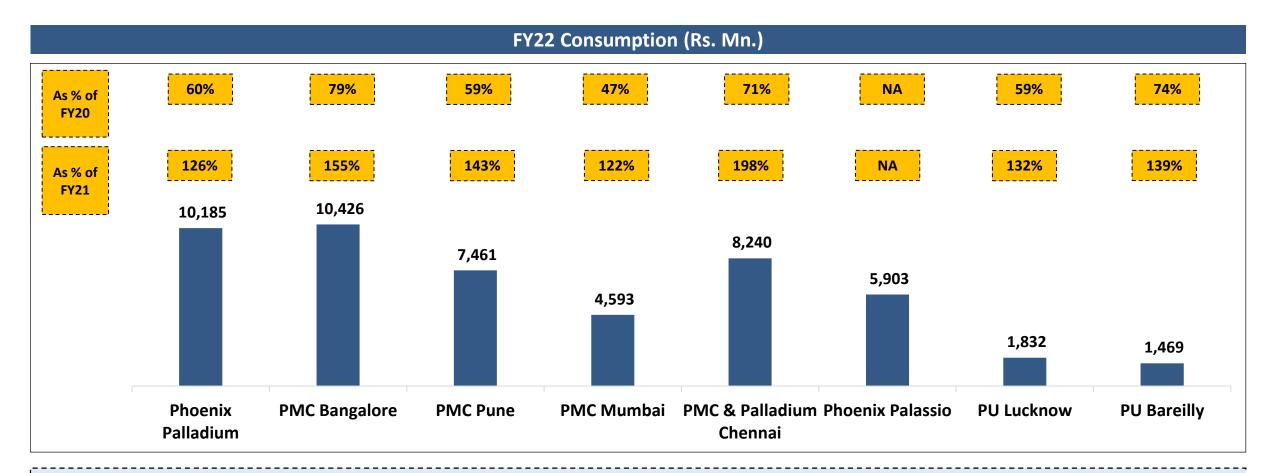


Annual Consumption Trend – FY13 to FY22





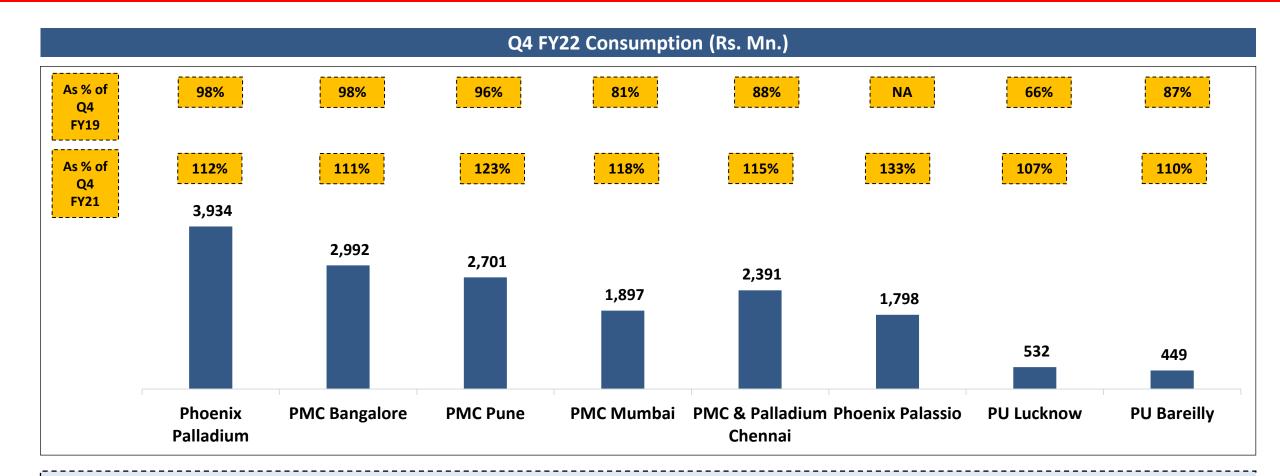
FY22 Consumption at 71% of FY20



- Total consumption in FY22 was Rs. 50,109 mn, 71% of FY20 (excl. Palassio's contribution, which opened in July 2020; FY22 consumption was 64% of FY20) and 73% of FY19
- Barring impact of the Delta wave in the first half of FY22 and the Omicron wave in the month of January 2022, consumption across all categories has recovered to pre-covid levels



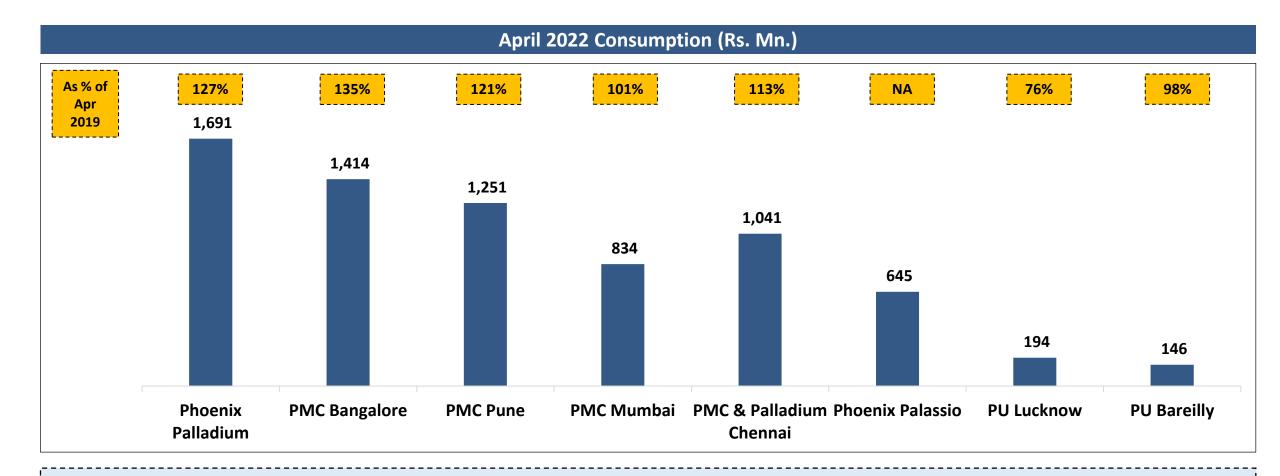
Q4 FY22 Consumption at 103% of Q4 FY19 (pre-Covid quarter)



- Total consumption in Q4 FY22 was Rs. 16,693 mn, 103% of Q4 FY19 (excl. Palassio's contribution, which opened in July 2020; Q4 FY22 consumption was 92% of Q4 FY19) and 120% of Q4 FY20
- Barring impact of Omicron wave in the month of January, consumption across all categories has exceeded pre-covid levels



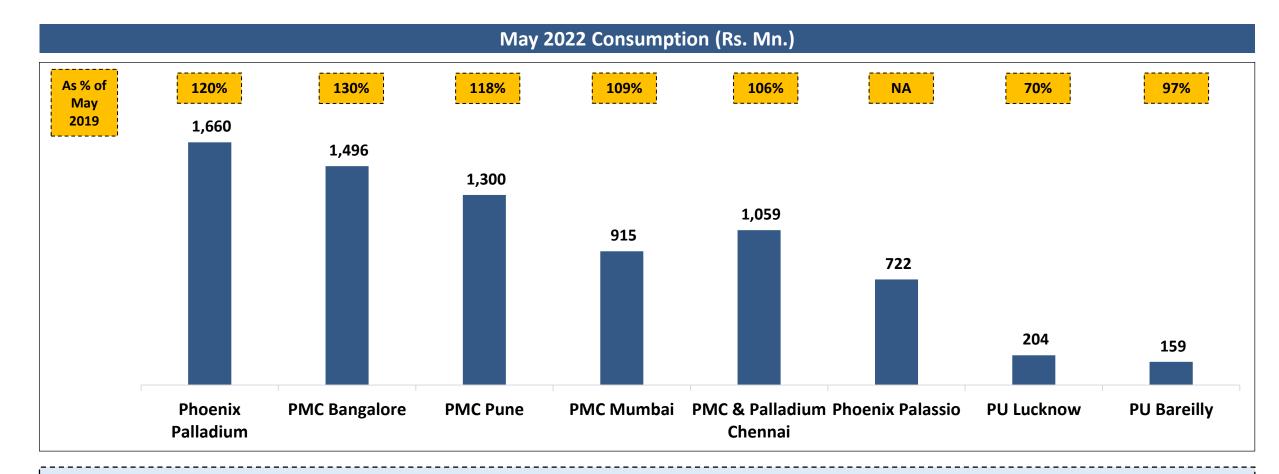
Strong Consumption sustained in April 2022



- Total consumption in April 2022 was Rs. 7,217 mn, 130% of April 2019
- Note: May 2020 & 2021 were impacted by government lockdowns/restrictions



.... and in May 2022 as well



- Total consumption in May 2022 was Rs. 7,513 mn, 127% of May 2019
- Note: May 2020 & 2021 were impacted by government lockdowns/restrictions



Q4 FY22 Rental Income at 100% of Q4 FY19 (pre-Covid quarter)

| | Q4 F | Y22 | Q4 FY21 | Q4 FY20 | Q4 FY19 (pre- COVID period) |
|---|---------------|----------------------------|---------------|---------------|--------------------------------|
| Name of Asset | Retail Income | % of Q4 FY19 (pre-COVID | Retail Income | Retail Income | Retail Income |
| | (Rs. mn) | period) | (Rs. mn) | (Rs.mn) | (Rs.mn) |
| Phoenix Palladium | 736 | 85% | 662 | 780 | 868 |
| Phoenix Marketcity Bangalore | 371 | 107% | 293 | 307 | 347 |
| Phoenix Marketcity Pune | 410 | 101% | 336 | 350 | 406 |
| Phoenix Marketcity Mumbai | 282 | 91% | 255 | 283 | 310 |
| Phoenix Marketcity and Palladium Chennai | 346 | 79% | 338 | 385 | 438 |
| Phoenix United Lucknow | 68 | 93% | 64 | 72 | 73 |
| Phoenix United Bareilly | 56 | 98% | 57 | 50 | 57 |
| Sub Total | 2,268 | 91% | 2,005 | 2,227 | 2,500 |
| Phoenix Palassio (operational from July 2020) | 238 | N.A. | 161 | NA | NA |
| Grand Total | 2,506 | 100% | 2,166 | 2,227 | 2,500 |



Q4 FY22 Retail EBITDA at 106% of Q4 FY19 (pre-Covid quarter)

| | Q4 FY22 | | Q4 FY21 | Q4 FY20 | Q4 FY19 (pre- COVID period) |
|---|----------|----------------------------|----------|----------|--------------------------------|
| Name of Asset | EBITDA | % of Q4 FY19 (pre-COVID | EBITDA | EBITDA | EBITDA |
| | (Rs. mn) | period) | (Rs. mn) | (Rs. mn) | (Rs. mn) |
| Phoenix Palladium | 838 | 96% | 539 | 797 | 873 |
| Phoenix Marketcity Bangalore | 368 | 109% | 309 | 297 | 338 |
| Phoenix Marketcity Pune | 375 | 97% | 338 | 324 | 388 |
| Phoenix Marketcity Mumbai | 317 | 106% | 276 | 242 | 300 |
| Phoenix Marketcity and Palladium Chennai | 285 | 70% | 359 | 346 | 405 |
| Phoenix United Lucknow | 57 | 132% | 61 | 64 | 43 |
| Phoenix United Bareilly | 43 | 154% | 53 | 53 | 28 |
| Sub Total | 2,282 | 96% | 1,934 | 2,123 | 2,375 |
| Phoenix Palassio (operational from July 2020) | 237 | N.A. | 171 | NA | NA |
| Grand Total | 2,519 | 106% | 2,105 | 2,123 | 2,375 |



FY22 Rental Income at 78% of FY20 (pre-Covid period)

| | FY2 | 22 | FY21 | FY20 (pre-COVID period) |
|---|---------------|-------------------------|---------------|-------------------------|
| Name of Asset | Retail Income | % of FY20 (pre-COVID | Retail Income | Retail Income |
| | (Rs. mn) | period) | (Rs. mn) | (Rs.mn) |
| Phoenix Palladium | 2,219 | 64% | 1,962 | 3,486 |
| Phoenix Marketcity Bangalore | 1,221 | 86% | 779 | 1,426 |
| Phoenix Marketcity Pune | 1,171 | 70% | 848 | 1,667 |
| Phoenix Marketcity Mumbai | 808 | 64% | 615 | 1,270 |
| Phoenix Marketcity and Palladium Chennai | 1,306 | 72% | 782 | 1,809 |
| Phoenix United Lucknow | 246 | 77% | 181 | 318 |
| Phoenix United Bareilly | 193 | 86% | 145 | 224 |
| Sub Total | 7,164 | 72% | 5,311 | 10,199 |
| Phoenix Palassio (operational from July 2020) | 803 | N.A. | 321 | NA |
| Grand Total | 7,967 | 78% | 5,632 | 10,199 |



FY22 Retail EBITDA at 80% of FY20 (pre-Covid period)

| | FY2 | 22 | FY21 | FY20 (pre-COVID period) |
|---|----------|-------------------------|----------|-------------------------|
| Name of Asset | EBITDA | % of FY20 (pre-COVID | EBITDA | EBITDA |
| | (Rs. mn) | period) | (Rs. mn) | (Rs. mn) |
| Phoenix Palladium | 2,268 | 72% | 1,476 | 3,151 |
| Phoenix Marketcity Bangalore | 1,216 | 83% | 837 | 1,457 |
| Phoenix Marketcity Pune | 1,051 | 64% | 823 | 1,646 |
| Phoenix Marketcity Mumbai | 783 | 63% | 639 | 1,239 |
| Phoenix Marketcity and Palladium Chennai | 1,305 | 73% | 811 | 1,792 |
| Phoenix United Lucknow | 220 | 78% | 170 | 283 |
| Phoenix United Bareilly | 177 | 86% | 149 | 206 |
| Sub Total | 7,020 | 72% | 4,904 | 9,773 |
| Phoenix Palassio (operational from July 2020) | 838 | N.A. | 327 | NA |
| Grand Total | 7,859 | 80% | 5,231 | 9,773 |



Occupancy and Trading Density (TD) trend across major malls

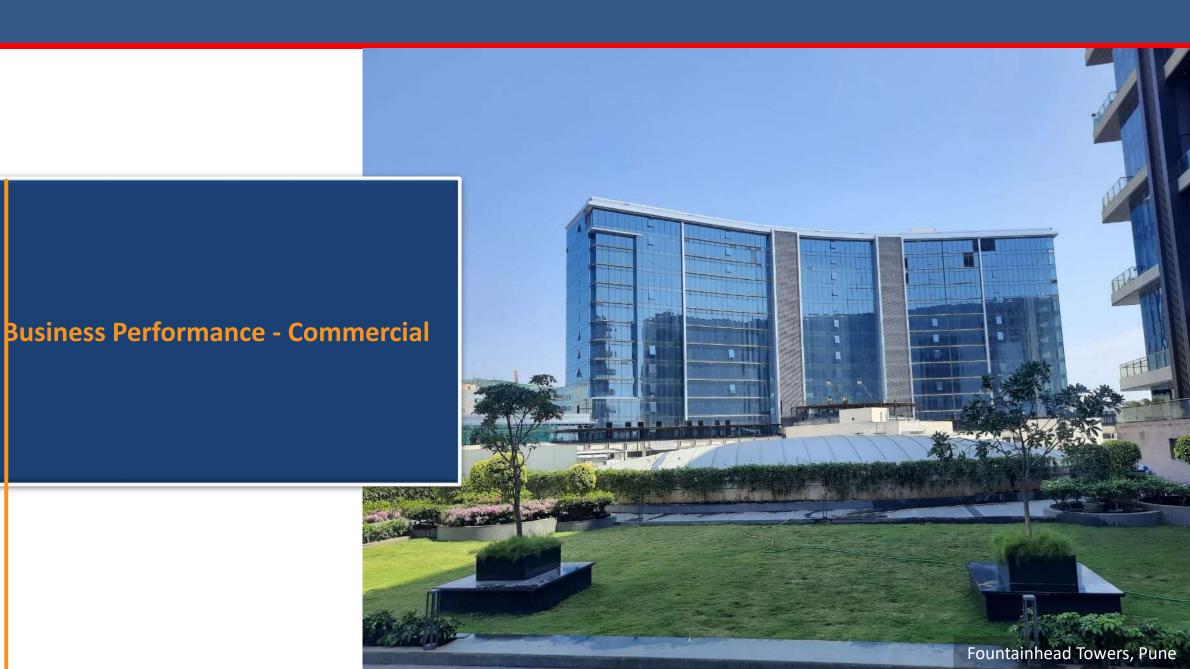
| | Leased Occupancy | | Trading O | ccupancy | Trading Density (Rs. Per sq. ft. pm) | |
|--|------------------------|---------|------------------------|----------|---|---------|
| | Q4 FY20 (Pre-covid) | Q4 FY22 | Q4 FY20 (Pre-covid) | Q4 FY22 | Q4 FY20 (Pre-covid) | Q4 FY22 |
| Phoenix Palladium | 100% | 100% | 94% | 92% | 3,208 | 2,730 |
| Phoenix Marketcity Bangalore | 99% | 98% | 98% | 90% | 1,670 | 1,750 |
| Phoenix Marketcity Pune | 96% | 91% | 95% | 85% | 1,338 | 1,338 |
| Phoenix Marketcity Mumbai | 93% | 95% | 93% | 86% | 1,129 | 955 |
| Phoenix Marketcity and Palladium Chennai | 98% | 90% | 96% | 86% | 1,259 | 1,234 |
| Phoenix Palassio | NA | 96% | NA | 87% | NA | 1,117 |

[✓] Leased occupancy in Q4 FY22 close to pre-covid levels

[✓] Trading occupancy to ramp-up in coming quarters as several under-fit-out stores become operational

[✓] Trading density for Q4 FY22 was impacted on account of Covid wave in Jan 22







Office Portfolio seeing improving leasing traction

| Project Name | Location | Total Area (msf) | Area Sold (msf) | Net Leasable Area (msf) | Area Leased (msf) | Average Rate psf.* | | | |
|---|----------|------------------|-----------------|----------------------------|-------------------|--------------------|--|--|--|
| Operational Office Portfolio (1.99 MSF) | | | | | | | | | |
| Art Guild House | Mumbai | 0.80 | 0.17 | 0.63 | 0.47 | 107 | | | |
| Phoenix Paragon Plaza | Mumbai | 0.43 | 0.12 | 0.31 | 0.13 | 112 | | | |
| Fountainhead – Tower 1 | Pune | 0.17 | 0.00 | 0.17 | 0.16 | 79 | | | |
| Fountainhead – Tower 2** | Pune | 0.25 | 0.00 | 0.25 | 0.13 | 71 | | | |
| Fountainhead – Tower 3 | Pune | 0.41 | 0.00 | 0.41 | OC received in | n Dec 2021 | | | |
| Phoenix House | Mumbai | 0.09 | - | 0.09 | 0.07 | 178 | | | |
| Centrium | Mumbai | 0.28 | 0.16 | 0.12 | 0.06 | 110 | | | |
| Total | | 2.45 | 0.46 | 1.99 | 1.02 | | | | |

• Strong leasing traction during the year: gross leasing of 3.97 lakh sft (renewed area of 2.12 lakh sft and signed new deals of 1.85 lakh sft).

*Data as on 31st March 2022



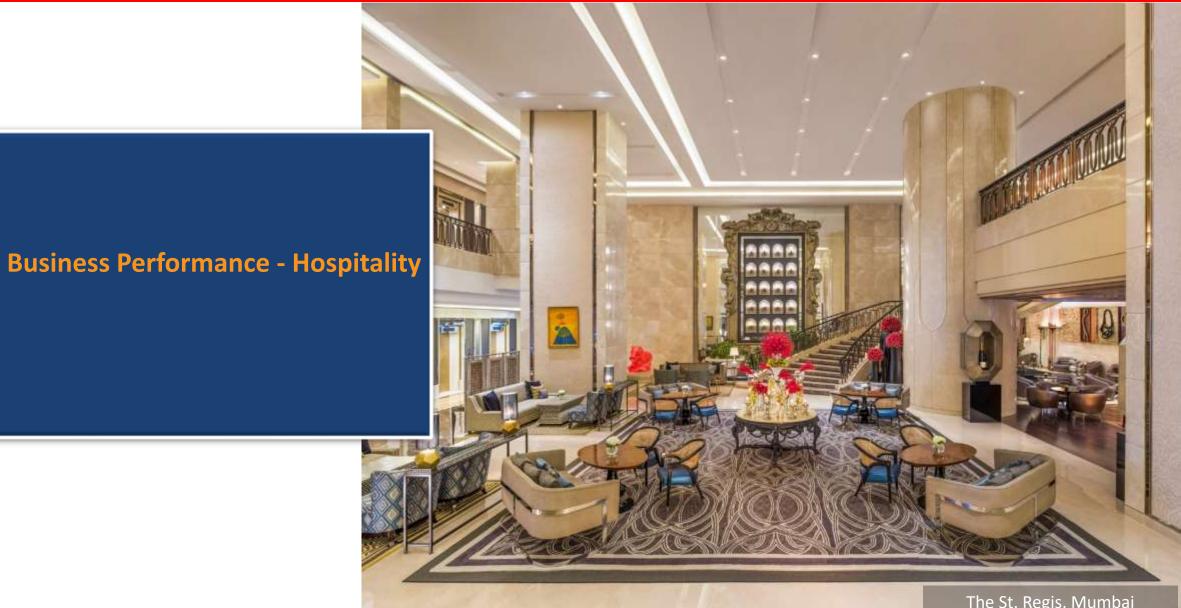
FY22 Office Income up 22% yoy

| Onevetional Doubfalia | Q4 FY22 (in Rs. Mn) | | FY22 (in Rs. Mn) | | EBITDA as % of Total Income | | |
|------------------------|---------------------|------------------------------|------------------|------------------------------|-----------------------------|------|------|
| Operational Portfolio | Total Income | EBITDA | Total Income | EBITDA | Q4 FY22 | FY22 | |
| Art Guild House* | 208 | 154 | 807 | 575 | 74% | 71% | |
| Phoenix Paragon Plaza | 86 | 58 | 286 | 185 | 67% | 65% | |
| Fountainhead – Tower 1 | 84 55 | 0.4 | FF | 257 | 187 | 66% | 720/ |
| Fountainhead – Tower 2 | | 55 | 257 | 187 | 00% | 73% | |
| Phoenix House | 33 | Part of Phoenix Palladium | 145 | Part of Phoenix Palladium | NA | NA | |
| Centrium | 20 | 6 | 85 | 36 | 29% | 42% | |
| Total | 431 | 273 | 1,580 | 982 | 63% | 62% | |

All figures in Rs mn.

- Total Office Income in FY22 at Rs 1,580 mn; total EBITDA at Rs 982 mn, up 11% compared to FY21
- FY22 office income has benefited from rental contribution from Fountainhead Tower 2; income to improve in coming quarters as over 100,000 sft of area becomes rent generating in coming months

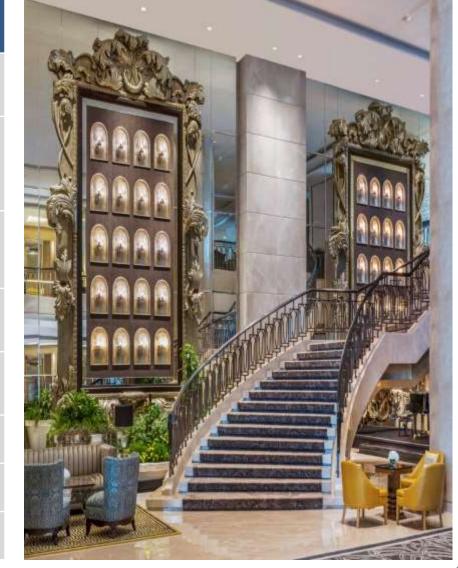






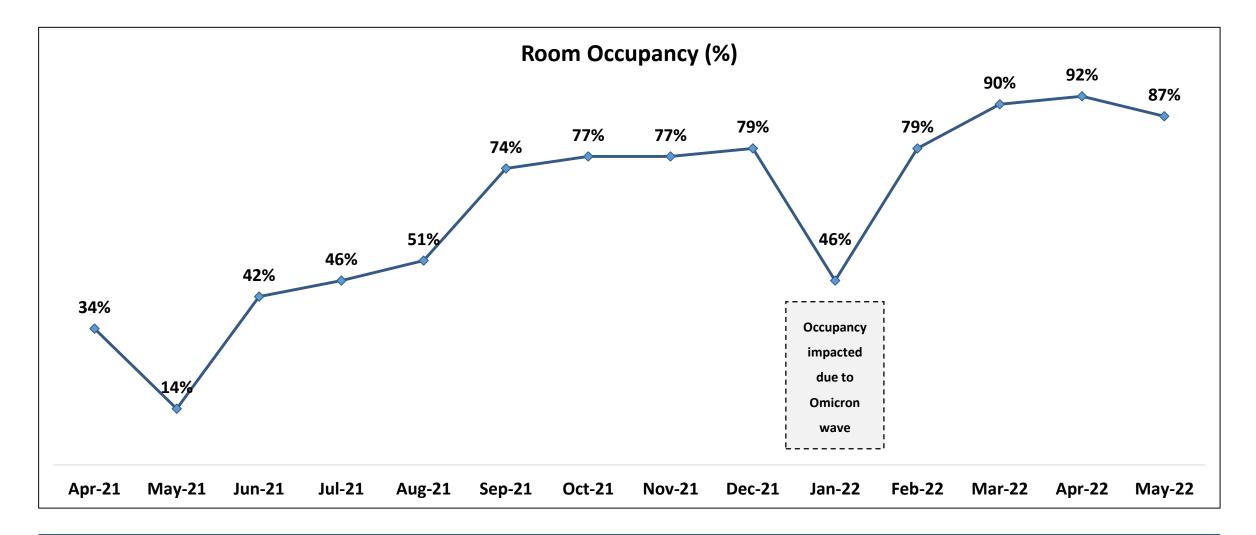
The St. Regis, Mumbai

| | Q4 FY22 | Q4 FY21 | YoY% | FY22 | FY21 | YoY% |
|--|---------|---------|------|-------|-------|------|
| Revenue from Rooms (Rs. mn) | 218 | 103 | 112% | 646 | 305 | 112% |
| Revenue from F&B and Banqueting (Rs. mn) | 237 | 111 | 113% | 687 | 254 | 170% |
| Other Operating Income (Rs. mn) | 40 | 29 | 41% | 132 | 94 | 41% |
| Total Income (Rs. mn) | 495 | 243 | 104% | 1,465 | 653 | 124% |
| Operating EBITDA (Rs. mn) | 124 | 10 | | 322 | -43 | |
| EBITDA margins (%) | 25% | 4% | | 22% | | |
| Occupancy (%) | 72% | 39% | | 59% | 29% | 107% |
| ARR (Rs.) | 8,442 | 7,290 | 16% | 7,306 | 7,396 | -1% |





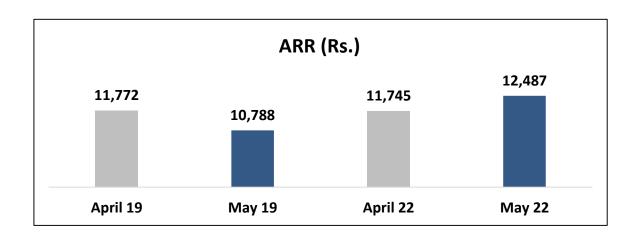
The St. Regis, Mumbai – Significant Improvement in Room Occupancy and ARR



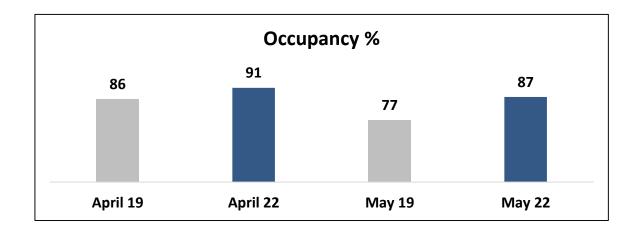


The St. Regis, Mumbai – Tracking against pre-covid

| | April + May 2022 | April + May 2019 | % recovery | Remarks |
|--------------------|---------------------|---------------------|------------|--|
| Revenue (Rs.mn) | 553 | 454 | 122% | - Revenue growth aided by strong recovery in occupancy and ARR's |

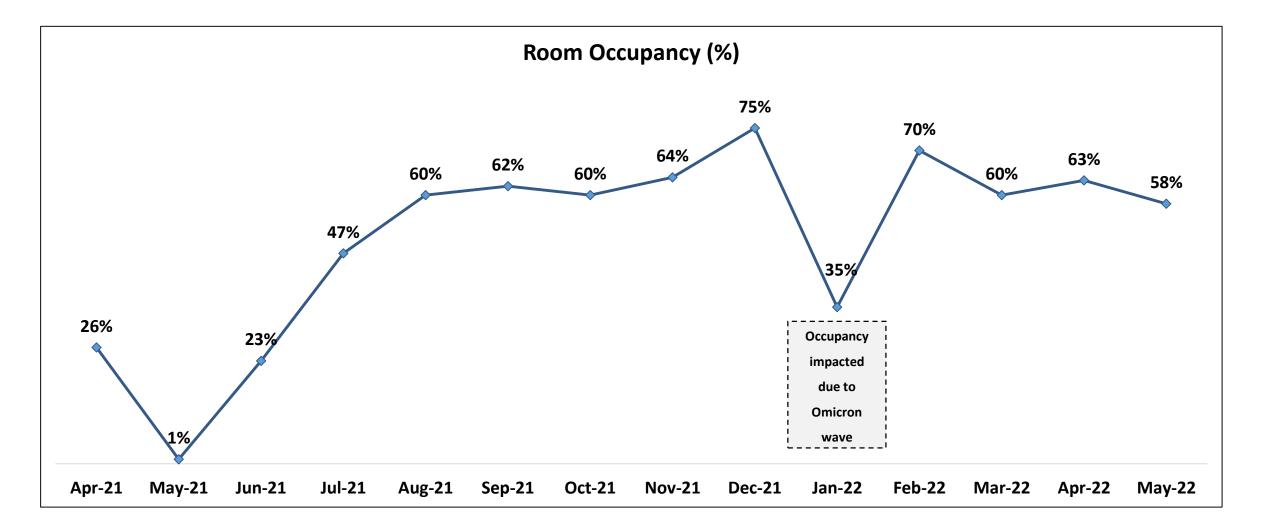


- Resumption of foreign travel, domestic corporate travel, social events and staycations provide excellent visibility for high occupancy and ARR's in the coming months
- ✓ Most venues on the hotel's 37th and 38th floors are currently under renovation and will reopen during May and June with potential to further add substantially to monthly revenue run rate.





Courtyard by Marriott, Agra – Significant Improvement in Room Occupancy



Occupancy levels back at FY20 levels aided by revival in domestic travel and social events. Average room rentals (ARR) at Rs. 3,574 in May 2022



Courtyard by Marriott, Agra

| | Q4 FY22 | Q4 FY21 | FY22 | FY21 |
|--|---------|---------|-------|-------|
| Revenue from Rooms (Rs. mn) | 40 | 29 | 124 | 54 |
| Revenue from F&B and Banqueting (Rs. mn) | 41 | 26 | 134 | 57 |
| Other Operating Income (Rs. mn) | 3 | 1 | 6 | 2 |
| Total Income (Rs. mn) | 84 | 57 | 264 | 113 |
| Occupancy (%) | 55% | 53% | 48% | 36% |
| ARR (Rs.) | 4,300 | 3,246 | 3,686 | 3,340 |









Residential Portfolio – Steady traction in demand for ready units

- Overall sales of Rs. 1,808 mn in Q4 FY22 and Rs. 3,415 mn in FY22
- Collections in Q4 FY22 were Rs. 978 mn and Rs. 2,765 mn in FY22
- > Sales trajectory has seen good improvement backed by strong demand and faster conversions.
- > Sold and registered agreements for inventory worth
 - > ~Rs 579 mn during Q4FY22 and ~Rs 1,880 mn during FY22
 - Rs. 1,535 mn worth of sales is pending registration

| Project Name | Sale | eable area (r | nsf) | Cumulative Area Sold | Cumulative Sales Value | Collections in Q4 FY22 | Revenue r (Rs. | ecognized mn) |
|----------------------------------|---------------|------------------|-----------------|-------------------------|---------------------------|------------------------|-------------------|------------------|
| (operational) | Total Area | Area launched | Balance Area | (msf)^ | (Rs. mn) | (Rs. mn) | in Q4 FY22 | Cumulative |
| One Bangalore West, Bengaluru | 2.41 | 1.80 | 0.61 | 1.43 | 14,243 | 435 | 373 | 13,796 |
| Kessaku, Bengaluru | 1.03 | 1.03 | - | 0.39 | 5,757 | 543 | 206 | 5,757 |
| Total | 3.44 | 2.83 | 0.61 | 1.82 | 20,000 | 978 | 579 | 19,553 |

^{##} Note that of the nine towers in One Bangalore West (OBW), only Towers 1-6 have been launched and completed. Tower 7 was launched in July 2019. Towers 8 & 9 are yet to be launched

[^] Sales area includes only those where agreements have been executed with purchasers



One Bangalore West, Bengaluru



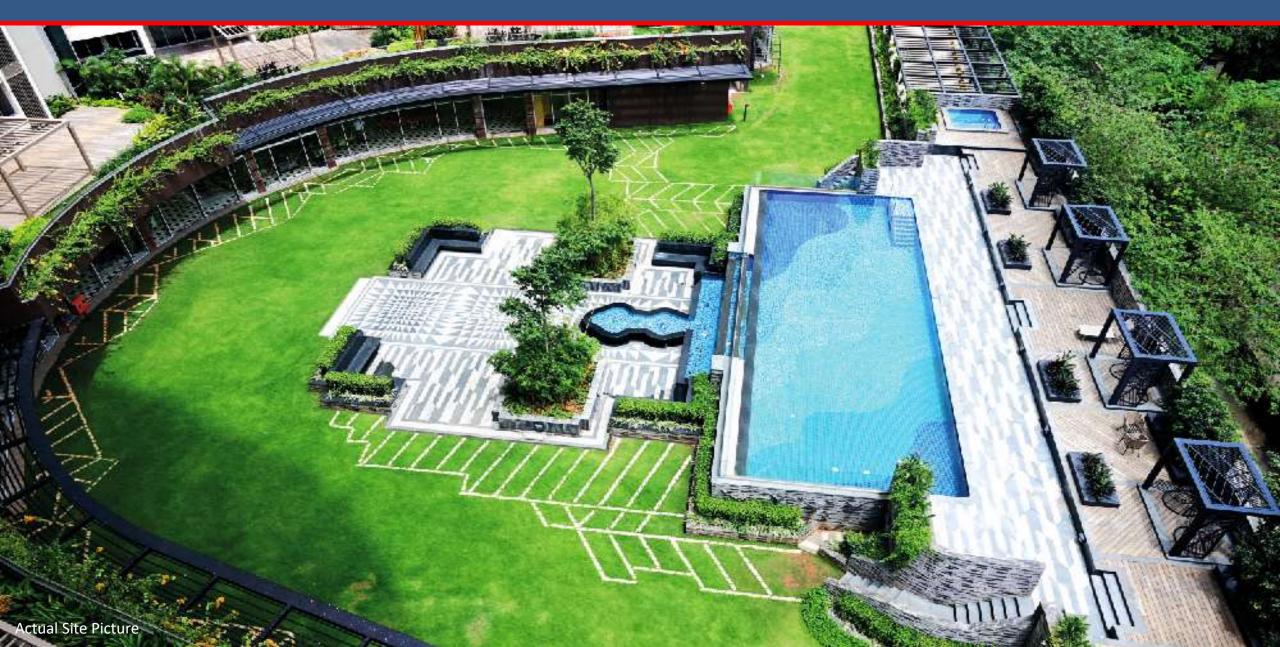


Kessaku – Grand Arrival Experience





Kessaku – Zen Court & Pool Side Garden





Kessaku, Bangalore





Kessaku, Bangalore – Living Spaces Crafted in Luxury & Style











Raised equity capital of ~Rs. 4,680 cr in 15 months...

Qualified Institutional Placement (QIP)

August 2020

~Rs. 1,100 cr

JV with CPPIB for Kolkata

Development

May 2021

~Rs. 384 cr

49% stake for CPPIB

Equity Infusion in existing retail platform with CPPIB (ISML)

May 2021 & Dec 2021

~Rs. 735 cr

CPPIB's share of Commitment; tranche 1 of Rs. 196 cr received in May'21, tranche 2 of Rs. 392 cr received in Dec'21

Retail Platform with GIC

June 2021

~Rs. 1,111 cr 26.44% stake for GIC in select subsidiaries

JV with CPPIB for Lower Parel

Development

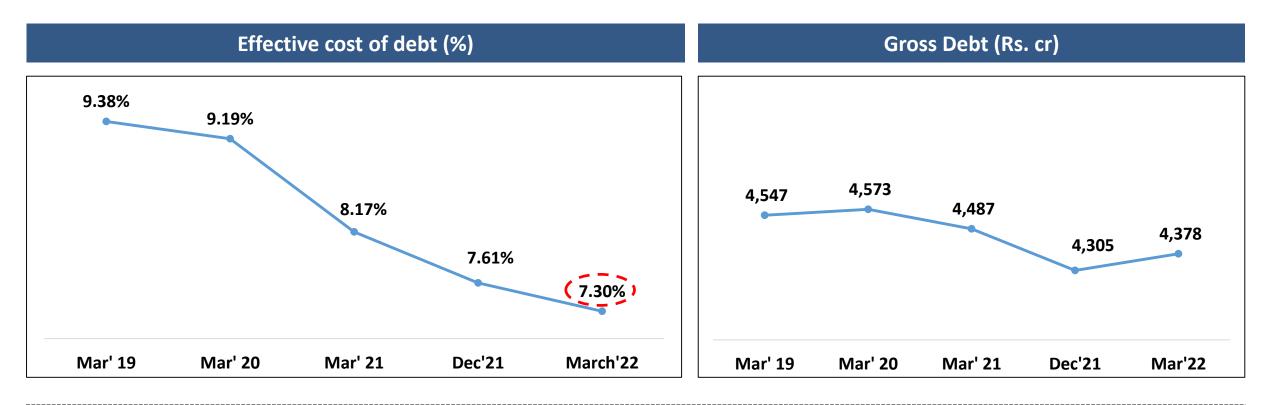
November 2021

~Rs. 1,350 cr

49% stake for CPPIB in Plutocrat



... while optimizing cost of debt and reducing gross debt levels ...



- Average cost of debt reduced from 9.38% in March 2019 to 7.30% in March 2022 by 208 bps
- Lowest cost of borrowing stands at 6.55%
- Deferred drawn-downs of construction finance on under construction projects until projects are de-risked (12-18 months before being operational)



...in order to give us the necessary Capital Autonomy

Group Level PML Share Amount Rs. mn Liquidity (Bank balance + 24,992^ 19,968 Investments + DSRA)* 32,502 **Gross Debt** 43,795 12,534 18,803 Net Debt 8,548^ 6,758 FY22 EBITDA

[^] Includes Classic Mall & Starboard which does not form part of PML Consolidated * Does not include Rs. 6,189 mn available in overdraft accounts



... to keep Delivery timelines for Under Construction Assets on Track

| | Phoenix Citadel, Indore | Palladium, Ahmedabad | Phoenix Millennium, Pune | Phoenix Mall of Asia, Bangalore |
|---------------------------------------|----------------------------|-------------------------|--|--|
| Proposed GLA | Retail GLA – ~1 msf | Retail GLA – ~0.7 msf | Retail GLA – ~1.1 msf Office GLA – ~1.2 msf | Retail GLA – ~1.2 msf Office GLA – ~1.2 msf |
| Amount Spent till Mar 2022 (Rs Mn) | 5,068 | 6,677 | 6,847 | 11,164 |
| Status update | | | | |
| Expected Year of Operation | FY23 | FY23 | Retail: FY24 Office: FY25 | Retail: FY24 Office: FY25 |
| Leasing Status till March 2022 | 74% | 85% | 51% | 64% |

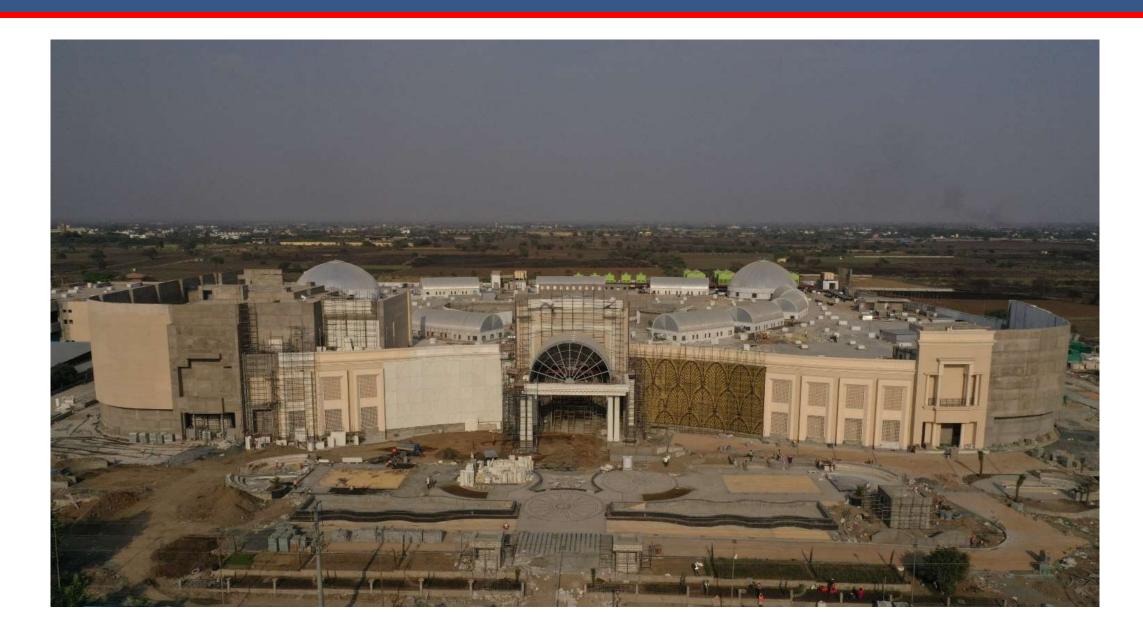


Indicative Render





Phoenix Citadel Indore





Palladium Ahmedabad





Palladium Ahmedabad





Phoenix Mall of the Millennium, Pune





Phoenix Mall of the Millennium, Pune





Mall of Asia, Bangalore





Mall of Asia, Bangalore





Upcoming Mall in Kolkata





Update on other Under Development Projects

Kolkata

• Building plans approved in April 2022

Rise, Lower Parel

Environment clearance received, shore piling contract awarded



Expansion by densification of mixed use developments

| Under Development / Planning Offices | Location | GLA* (msft) |
|--|-----------|-------------|
| Phoenix Millennium, Wakad – Office | Pune | ~1.2 |
| Palladium Chennai – Office | Chennai | ~0.4 |
| Phoenix Marketcity Bangalore – Office | Bengaluru | ~1.2 |
| Phoenix Mall of Asia, Hebbal – Office | Bengaluru | ~1.2 |
| The Rise, Lower Parel | Mumbai | ~1.1 |
| Under development / planning Office area | | ~5.1 |

Office portfolio to grow from ~2 msft to ~7.1 msft in 4 years

Land is already paid for and historically owned by respective SPV









Target cities of Interest



Kolkata

land in Feb 2021



Chandigarh



Gurgaon



Surat



Hyderabad



Mumbai / Navi Mumbai



Chennai



Jaipur

Greenfield/brownfield retail led development opportunities in key catchments of leading cities in India; target to add ~ 1 msf of Retail every year

Phoenix Palassio, Lucknow - Case Study

Quick turnaround of 21 months from brownfield acquisition to launch

100% funded through PML Balance Sheet

All inclusive project cost: ~ Rs. 832 crores

Mall 95% leased, MG Rent of ~Rs. 110 pspm, Trading Density of ~ Rs. 1,400 psf pm

Annualized EBITDA run rate of > Rs. 100 cr, Yield on Cost ~12%

Cost of Debt at ~ 7.5%, pre-tax Equity yield is 20%+



Offices Value Proposition

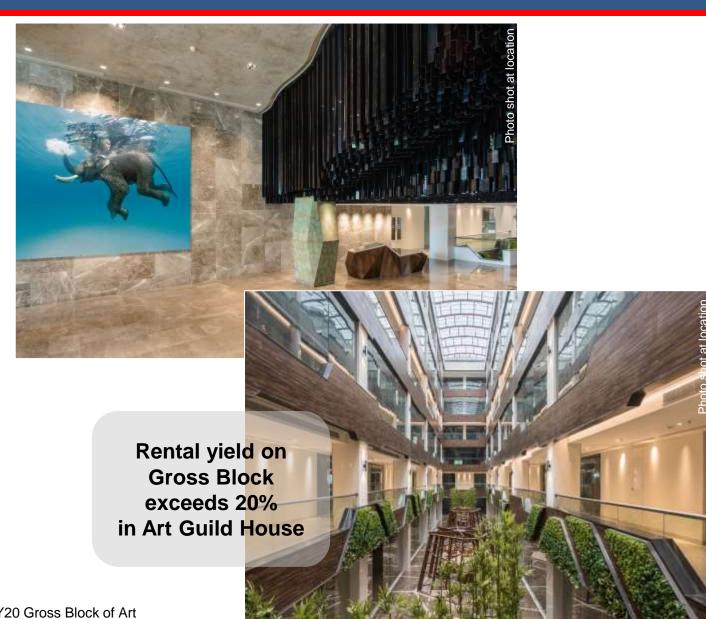
Land historically owned by SPV and therefore yields can be very high since no additional land cost

Structural costs (foundation and strengthening) were part of existing structure

Expansion / densification at own site

City centric locations

Success seen at Mumbai and Pune already





Sustainability Initiatives at Operational Malls



Waste **Management**



Organic waste conversion and wet waste conversion equipment installed to ensure faster decomposition



Tie up with authorized vendors for E-waste recycling



Professional vendor to dispose and recycle dry waste



Hazardous waste management done with the help of authorized agency



Reduction in paper consumption



Water Conservation



Recycling of wastewater by Sewage treatment plant (STP) for use in toilets, gardening and **HVAC** cooling tower

Conserved Rainwater is used in



toilets and for cooling tower requirement



Natural ground water discharge is taken into treatment plant and used for domestic purposes



Energy Conservation



Replacement of CFL with LED lamps across malls



Common area lighting integrated on BMS for optimised usage and saving energy

Electrical vehicle charging stations



being installed at mall premises

Multiple new energy efficient

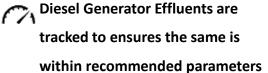


components, machines or technology used instead of older equipment and devices

Solar Panels for generation of electricity



Emission Control





All Air Handling Units (AHU) old filters replaced with MERV -13 Filters for enhanced Indoor AQI



Ozoniser installed in STP to minimize H2S levels in the exhaust system



Calibration of DG fuel system being undertaken to determine the amount of unburnt fuel content in the Stack emissions



Sustainability Initiatives at Under Construction Malls

| No | Sustainable Metrics | Phoenix Citadel | Phoenix Millennium | Phoenix Mall of Asia |
|----|--|-----------------|--------------------|-------------------------|
| 1 | Pre-Certification LEED Ratings | Silver | Gold | Gold |
| 2 | Sustainable Design Approach | Adapted | Adapted | Adapted |
| 3 | Fundamental And Enhanced Commissioning | Adapted | Adapted | Adapted |
| 4 | Low Emitting Material | Adapted | Adapted | Adapted |
| 5 | Monitoring Based Commissioning | Adapted | Adapted | Adapted |
| 6 | High Standards Followed for construction like SMACNA and NBC | Adapted | Adapted | Adapted |
| 7 | ECO Friendly Refrigerant | Adapted | Adapted | Adapted |
| 8 | Rain Water Harvest | 100% | 100% | 100% |
| 9 | Reuse of Treated Waste Water | 100% | 100% | 100% |

All new projects follow Leadership in Energy and Environmental Design (LEED) rating systems, created by United States Green Building Council (USGBC)



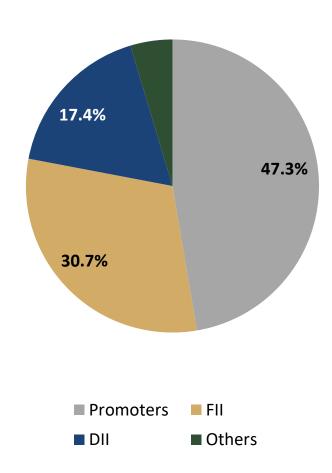
Q4 FY22 Debt Across Subsidiaries

| | Asset Type | SPV | Asset Name | PML Ownership | Q3FY22 (Rs. Mn) | Q4FY22 (Rs. Mn) |
|-------------|------------------------|-----------------------------|---|---------------|-----------------|-----------------|
| | Retail & Mixed-Use | PML Standalone | Phoenix Palladium, Mumbai | 100% | 6,390 | 7,362 |
| | | Classic Mall Development | Phoenix MarketCity, Chennai | 50% | 6,532 | 6,352 |
| | | Vamona Developers | Phoenix MarketCity, Pune | 74% | 4,048 | 4,064 |
| | | Island Star Mall Developers | Phoenix MarketCity, Bangalore | 51% | 4,236 | 4,127 |
| | | Starboard Hotels Pvt Ltd | Phoenix Palladium, Chennai | 50% | 1,631 | 1,630 |
| | | | Phoenix MarketCity, Mumbai | 74% | 5,728 | 5,683 |
| | | Offbeat Developers | Art Guild House (Commercial) | | | |
| | | | Centrium (Commercial) | | | |
| Operational | | Blackwood Developers | Phoenix United, Bareilly | 100% | 804 | 779 |
| | | UPAL Developers | Phoenix United, Lucknow | 100% | 595 | 571 |
| | | Graceworks Realty & Leisure | Phoenix Paragon Plaza (Commercial) | 74% | 1,051 | 1,043 |
| | | Destiny Hospitality | Phoenix Palassio, Lucknow | 100% | 4,000 | 3,819 |
| | Hotel & Residential | Palladium Constructions | One Bangalore West & Kessaku (Residential) Courtyard by Marriott, Agra (Hotel) | 100% | 778 | 326 |
| | | Pallazzio Hotels & Leisure | The St. Regis, Mumbai | 73% | 5,204 | 5,430 |
| | Office | Alliance Spaces | Fountainhead | 100% | 657 | 588 |
| | | Total | | | 41,654 | 41,774 |
| Under | Retail | SGH Realty LLP | Palladium, Ahmedabad | 50% | 1,393 | 1,827 |
| Development | | Insight Mall Developer | Phoenix Citadel | 51% | 0 | 194 |
| | | | Total | | 1,393 | 2,021 |
| | | | Grand Total | | 43,048 | 43,795 |



Shareholding Pattern as on 31th March 2022

Shareholding Pattern



| Sr. No | Top Institutional Investors | % Shareholding |
|------------|-------------------------------|----------------|
| | | 31-03-2022 |
| 1 | SCHRODER | 7.66% |
| 2 | GIC | 4.35% |
| 3 | ICICI PRUDENTIAL AMC | 3.23% |
| 4 | MOTILAL OSWAL | 2.35% |
| 5 | UTI | 2.17% |
| 6 | BAILLIE GIFFORD | 1.91% |
| 7 | DSP MF | 1.83% |
| 8 | SBI MF | 1.83% |
| 9 | VANGUARD | 1.79% |
| 10 | POLAR CAPITAL | 1.77% |
| Total – To | op 10 Institutional Investors | 28.89% |



